

# Appendix to the paper “Incorporating Delay Mechanism in Ordering Policies in Multi-Echelon Distribution Systems”

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## Proof of Lemma 1

When  $r+Q \leq 0$ , Equation (2) reduces to  $\frac{\lambda}{Q}[-hQ + (h + \pi)Q] = \lambda\pi > 0$ . Therefore, it is never optimal to delay the orders. This is intuitive as when  $r+Q < 0$ , all orders are backordered and any delay in the ordering will only increase additional penalty cost, with no savings in holding cost. When  $r+Q > 0$ , the optimal delay will satisfy  $FO = 0$ . So from (2) we get:

$$\tau_r(t) = \left[ \left( \sum_{k=r+1}^{r+Q} G_k^t \right)^{-1} \left( \frac{hQ}{\pi + h} \right) - L \right]^+ = \left[ \left( H_{r+1, r+Q}^t \right)^{-1} \left( \frac{hQ}{\pi + h} \right) - L \right]^+.$$

□

## Proof of Lemma 2

First, let  $X$  have DFR, then by Definition 1.2 in Barlow and Proschan (1976, page 55),

$\bar{G}_1^t(x) = \frac{\bar{F}(x+t)}{\bar{F}(t)}$  is increasing in  $t \geq 0$  for each  $x \geq 0$ . Thus, whenever  $t_1 < t_2$ ,  $\bar{G}_1^{t_1}(x) < \bar{G}_1^{t_2}(x)$  for

each  $x \geq 0$ . Furthermore, we have  $\bar{G}_k^{t_1}(x) < \bar{G}_k^{t_2}(x)$ ,  $\forall k, \forall x \geq 0$ . Therefore,

$$H_{r+1, r+Q}^{t_1}(x) > H_{r+1, r+Q}^{t_2}(x), \forall t_1 < t_2, \forall x \geq 0.$$

Since the CDFs are increasing, we must also have:

$$\left( H_{r+1, r+Q}^{t_1} \right)^{-1} \left( \frac{hQ}{\pi + h} \right) < \left( H_{r+1, r+Q}^{t_2} \right)^{-1} \left( \frac{hQ}{\pi + h} \right).$$

Therefore,

$$\tau_r(t_1) = \left[ \left( H_{r+1, r+Q}^{t_1} \right)^{-1} \left( \frac{hQ}{\pi + h} \right) - L \right]^+ \leq \left[ \left( H_{r+1, r+Q}^{t_2} \right)^{-1} \left( \frac{hQ}{\pi + h} \right) - L \right]^+ = \tau_r(t_2).$$

Proofs of the other two cases are similar.  $\square$

### Proof of Theorem 1

From Lemma 1, we know that for constant and decreasing failure rate functions,  $\tau_r(t)$  is non-decreasing in  $t$ . So  $\tau_r(0) > 0 \Rightarrow \tau_r(t) > 0, \forall t > 0, \forall r$ . This means that if it's sub-optimal to order at a demand epoch, then it remains sub-optimal to order until the next order epoch.  $\square$

### Proof of Corollary 1

This follows from Theorem 1 and the fact that the inter-demand time of a Poisson process is exponentially distributed, which has CFR.  $\square$

### Proof of Lemma 3

For  $r+1$ , the first order derivative in equation (2) can be written as (using a generic variable  $x$ ):

$$FO(r+1, t) = \frac{\lambda}{Q} \left[ -hQ + (h + \pi) H_{r+2, r+Q+1}^t (L + x) \right]. \quad (A1)$$

Now fix  $x$ . Since  $\gamma(t)$  is increasing,  $\lim_{t \rightarrow \infty} G_1^t(x) = 1 - \lim_{t \rightarrow \infty} e^{-\int_t^{t+x} \gamma(s) ds}$  is increasing in  $t$ . Therefore,

- if  $k < 0$ ,  $G_{k+1}^t(x) \equiv 1, \forall t$ ;
- if  $k \geq 0$ ,  $G_{k+1}^t(x) = G_1^t \otimes F_k(x)$  is also increasing in  $t$ .

Note that  $G_{k+1}^t(x)$  is increasing in  $t$ . This immediately implies that the  $H$  function, hence also the first order derivative in (A1), are increasing in  $t$ . Thus,  $\tau_{r+1}(t)$  is decreasing in  $t$ , and since it's bounded by zero, the limit must exist.

Next, we study the relation between  $\lim_{t \rightarrow \infty} \tau_{r+1}(t)$  and  $\tau_r(0)$ . Since the failure rate function  $\gamma(x)$  is increasing, there can only be two cases: (Case 1)  $\lim_{x \rightarrow \infty} \gamma(x) = \infty$ , and (Case 2)  $\lim_{x \rightarrow \infty} \gamma(x) = \gamma$  for some constant  $\gamma < \infty$ . We will study these two cases separately. In particular, we will first show that  $\lim_{t \rightarrow \infty} \tau_{r+1}(t)$  exists and then  $\lim_{t \rightarrow \infty} \tau_{r+1}(t) = \tau_r(0)$  in Case 1 and  $\lim_{t \rightarrow \infty} \tau_{r+1}(t) \geq \tau_r(0)$  in the Case 2.

Case 1:  $\lim_{x \rightarrow \infty} \gamma(x) = \infty$ . This is satisfied by, for example, the uniform distribution and the Weibull distribution (when the parameters are such that it's IFR).

For any  $x \geq 0$ ,

– if  $k < 0$ ,  $G_{k+1}^t(x) = 1 = F_k(x), \forall t$ ;

– if  $k \geq 0$ ,  $\lim_{t \rightarrow \infty} \bar{G}_1^t(x) = \lim_{t \rightarrow \infty} e^{-\int_t^{t+x} \gamma(s) ds} = 0$ , and  $G_{k+1}^t(x) = \int_0^x G_1^t(s) f_k(x-s) ds \xrightarrow{t \rightarrow \infty} F_k(x)$ .

So overall we have  $G_{k+1}^t(x) \xrightarrow{t \rightarrow \infty} F_k(x), \forall k, \forall x \geq 0$ . Now let's examine the first order derivatives (as in equation 2) for  $r+1$  and  $r$  (using  $x$  as the variable):

$$FO(r, 0) = \frac{\lambda}{Q} \left[ -hQ + (h + \pi) \sum_{k=r+1}^{r+Q} F_k(L+x) \right] \quad (A2)$$

It is clear then that when  $t \rightarrow \infty$ , the first order derivative for  $r+1$  converges to that for  $r$  (with  $t=0$ ), i.e.,  $FO(r+1, t) \rightarrow FO(r, 0)$ . Therefore, we must have  $\lim_{t \rightarrow \infty} \tau_{r+1}(t) = \tau_r(0)$ .

Case 2:  $\lim_{x \rightarrow \infty} \gamma(x) = \gamma < \infty$ . This is satisfied by Erlang distributions. For example, for an Erlang( $\lambda Q, Q$ ) distribution, the failure rate function converges to  $\lambda/Q$ .

For any  $x \geq 0$ ,

– if  $k < 0$ ,  $G_{k+1}^t(x) = 1 = F_k(x), \forall t$ ;

– if  $k \geq 0$ , then  $\lim_{t \rightarrow \infty} \bar{G}_1^t(x) = \lim_{t \rightarrow \infty} e^{-\int_t^{t+x} \gamma(s) ds} = e^{-\gamma x}$ . This means that the time until next demand

arrival converges to an exponentially distributed random variable. Therefore,

$G_{k+1}^t(x) = G_1^t \otimes F_k(x)$  should be stochastically larger than  $F_k(x)$ . More specifically,

$$\lim_{t \rightarrow \infty} G_{k+1}^t(x) = \lim_{t \rightarrow \infty} \int_0^x G_1^t(s) f_k(x-s) ds = \int_0^x e^{-\gamma s} f_k(x-s) ds \leq \int_0^x f_k(x-s) ds = F_k(x).$$

To summarize, we have:  $\lim_{t \rightarrow \infty} G_{k+1}^t(x) \leq F_k(x)$ . Again, if we compare the first order derivatives in (A1) and (A2), we conclude that  $\lim_{t \rightarrow \infty} \tau_{r+1}(t) > \tau_r(0)$ .  $\square$

### Proof of Theorem 2

We observe that since  $\lim_{r \rightarrow \infty} \tau_r(0) = \infty$ ,  $\underline{r}$  exists. The conclusions of the theorem are

straightforward given the definitions of  $R$ ,  $T$ , and  $\tau_{\underline{r}}(t)$ .  $\square$

### Proof of Lemma 5

Let's examine Erlang( $\lambda/Q$ ,  $Q$ ) for any  $\lambda$  and  $Q > 1$ . Its PDF can be expressed

as  $f(t) = \frac{\lambda e^{-\lambda t} (\lambda t)^{Q-1}}{(Q-1)!}$ , and its complementary CDF is  $\bar{F}(t) = \int_t^{\infty} \frac{\lambda e^{-\lambda x} (\lambda x)^{Q-1}}{(Q-1)!} dx$ . Thus, its failure

(hazard) rate function satisfies:

$$\frac{1}{\gamma(t)} = \frac{\bar{F}(t)}{f(t)} = \frac{\int_t^{\infty} \frac{\lambda e^{-\lambda x} (\lambda x)^{Q-1}}{(Q-1)!} dx}{\frac{\lambda e^{-\lambda t} (\lambda t)^{Q-1}}{(Q-1)!}} = \int_t^{\infty} e^{-\lambda(x-t)} \left(\frac{x}{t}\right)^{Q-1} dx = \int_0^{\infty} e^{-\lambda y} \left(1 + \frac{y}{t}\right)^{Q-1} dy,$$

which is clearly a decreasing function in  $t$ . Therefore, it has increasing failure rate function.  $\square$

### Proof of Lemma 6

We will let  $e_k(t)$  and  $E_k(t)$  denote the PDF and the CDF of an Erlang( $\lambda/k, k$ ) random variable.

Suppose retailer 1 has just placed an order. We let  $U$  denote the time to next order for any other retailer.

At the time retailer 1 places an order, the inventory position at any other retailer is uniformly distributed on  $\{R+1, R+2, \dots, R+Q\}$ . Therefore,  $U$  is equally likely to be an Erlang( $\lambda/k, k$ ) random variable for  $1 \leq k \leq Q$ .

$\Pr[U > t] = \frac{1}{Q} \sum_{k=1}^Q \overline{F}_k(t)$  and the hazard rate function  $\gamma_U(t)$  satisfies:

$$\begin{aligned} \frac{1}{\gamma_U(t)} &= - \frac{\frac{1}{Q} \sum_{k=1}^Q \overline{F}_k(t)}{d \left[ \frac{1}{Q} \sum_{k=1}^Q \overline{F}_k(t) \right] / dt} = \frac{\sum_{k=1}^Q \overline{F}_k(t)}{\sum_{k=1}^Q f_k(t)} = \frac{\sum_{k=1}^Q \int_t^\infty \frac{\lambda e^{-\lambda x} (\lambda x)^{k-1}}{(k-1)!} dx}{\sum_{j=1}^Q \frac{\lambda e^{-\lambda t} (\lambda t)^{j-1}}{(j-1)!}} \\ &= \int_t^\infty \frac{\sum_{k=1}^Q e^{-\lambda(x-t)} (\lambda x)^{k-1} / (k-1)!}{\sum_{j=1}^Q (\lambda t)^{j-1} / (j-1)!} dx = \int_0^\infty e^{-\lambda x} \frac{\sum_{k=0}^{Q-1} (\lambda x + \lambda t)^k / k!}{\sum_{j=0}^{Q-1} (\lambda t)^j / j!} dx = \int_0^\infty e^{-\lambda x} h(x, t) dx, \end{aligned}$$

where  $h(x, t) = \frac{\sum_{k=0}^{Q-1} (\lambda x + \lambda t)^k / k!}{\sum_{j=0}^{Q-1} (\lambda t)^j / j!}$ . It suffices to show that  $h(x, t)$  is decreasing in  $t$  for all  $x$ . The case

of  $Q=1$  is trivial, so we will focus on  $Q \geq 2$ . Differentiating  $h(x, t)$ , we get:

$$\begin{aligned}
\frac{\partial h(x,t)}{\partial t} &= \lambda \frac{\left[ \sum_{k=0}^{Q-2} \frac{(\lambda x + \lambda t)^k}{k!} \right] \left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right] - \left[ \sum_{k=0}^{Q-1} \frac{(\lambda x + \lambda t)^k}{k!} \right] \left[ \sum_{j=0}^{Q-2} \frac{(\lambda t)^j}{j!} \right]}{\left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right]^2} \\
&= \lambda \frac{\left[ \sum_{k=0}^{Q-2} \frac{(\lambda x + \lambda t)^k}{k!} \right] \left[ \sum_{j=0}^{Q-2} \frac{(\lambda t)^j}{j!} + \frac{(\lambda t)^{Q-1}}{(Q-1)!} \right] - \left[ \sum_{k=0}^{Q-2} \frac{(\lambda x + \lambda t)^k}{k!} + \frac{(\lambda x + \lambda t)^{Q-1}}{(Q-1)!} \right] \left[ \sum_{j=0}^{Q-2} \frac{(\lambda t)^j}{j!} \right]}{\left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right]^2} \\
&= \lambda \frac{\sum_{k=0}^{Q-2} \frac{(\lambda x + \lambda t)^k}{k!} \frac{(\lambda t)^{Q-1}}{(Q-1)!} - \frac{(\lambda x + \lambda t)^{Q-1}}{(Q-1)!} \sum_{j=0}^{Q-2} \frac{(\lambda t)^j}{j!}}{\left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right]^2} = \lambda \frac{\sum_{k=0}^{Q-2} \left\{ \frac{(\lambda x + \lambda t)^k}{k!} \frac{(\lambda t)^{Q-1}}{(Q-1)!} - \frac{(\lambda x + \lambda t)^{Q-1}}{(Q-1)!} \frac{(\lambda t)^k}{k!} \right\}}{\left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right]^2} \\
&= \lambda \frac{\sum_{k=0}^{Q-2} \left\{ \frac{(\lambda x + \lambda t)^k}{k!} \frac{(\lambda t)^{Q-1}}{(Q-1)!} \left[ 1 - \left( \frac{\lambda x + \lambda t}{\lambda t} \right)^{Q-1-k} \right] \right\}}{\left[ \sum_{j=0}^{Q-1} \frac{(\lambda t)^j}{j!} \right]^2} \leq 0,
\end{aligned}$$

with equality holding true only when  $x=0$ . Therefore  $h(x, t)$  is decreasing in  $t$  for all  $x \geq 0$ , and strictly so for  $x > 0$ . We conclude that  $U$  has strictly increasing failure rate function.  $\square$

### Proof of Lemma 7

Let  $U_1, U_2, \dots, U_m$  be independent IFR random variables, with  $f_1(F_1), f_2(F_2), \dots, f_m(F_m)$  being their corresponding PDF(CDF). Clearly, their failure rate functions  $\frac{f_i}{F_i}$  are all increasing. Define:

$\hat{U} = \min \{U_1, U_2, \dots, U_m\}$ , and its corresponding PDF(CDF) be  $f(F)$ . Then:

$$\bar{F}(x) = \prod_{i=1}^m \bar{F}_i(x), \text{ and } f(x) = -\frac{d\bar{F}(x)}{dx} = \sum_{j=1}^m \left[ f_j(x) \prod_{\substack{i=1 \\ i \neq j}}^m \bar{F}_i(x) \right].$$

Hence, the failure rate function of  $\widehat{U}$  is:

$$\frac{f(x)}{\overline{F}(x)} = \frac{\sum_{j=1}^m \left[ \frac{f_j(x) \prod_{\substack{i=1 \\ i \neq j}}^m \overline{F}_i(x)}{\prod_{i=1}^m \overline{F}_i(x)} \right]}{\prod_{i=1}^m \overline{F}_i(x)} = \sum_{j=1}^m \frac{f_j(x) \prod_{\substack{i=1 \\ i \neq j}}^m \overline{F}_i(x)}{\prod_{i=1}^m \overline{F}_i(x)} = \sum_{j=1}^m \left[ \frac{f_j(x)}{\overline{F}_j(x)} \right],$$

which is increasing.  $\square$

### Proof of Proposition 1

Suppose that retailer 1 has just placed an order and its time till next order is Erlang( $\lambda/Q$ ,  $Q$ ), which has IFR. The time to next order for all the other retailers is  $U$ , which also has IFR. The time to next order at the supplier is the minimum of all these random variables, which, by Lemma 7, also has IFR.  $\square$