

possessive case

Microsoft management is excited about their new gaming system.

Microsoft management is excited about its new gaming system.

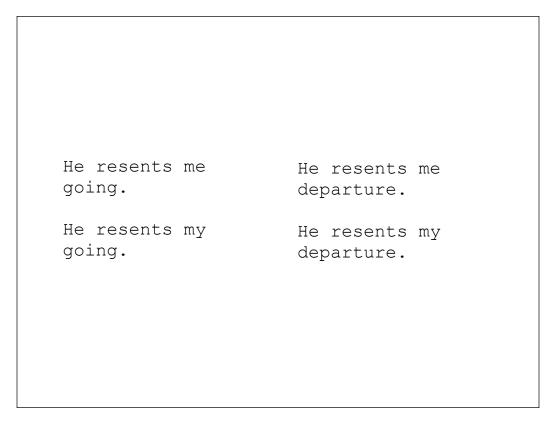
Before beginning to write, one must understand their purpose.

Before beginning to write, one must understand his or her purpose.

Before beginning to write, managers must understand their purpose.

He dislikes that woman wearing shorts.

He dislikes that woman's wearing shorts.



Gerunds: "ing" words that function like nouns. They're subjects or objects:

Swimming is fun.

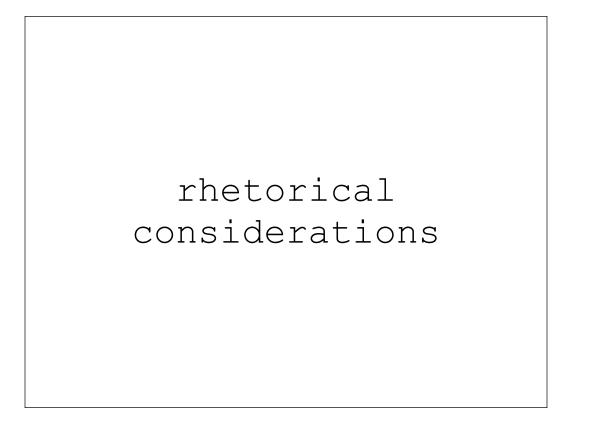
I enjoy swimming.

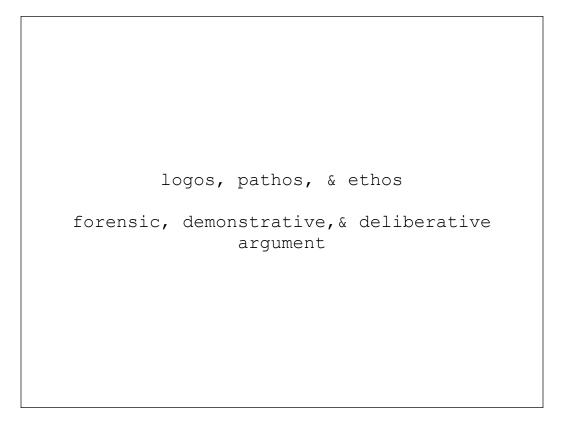
Or like verbs:

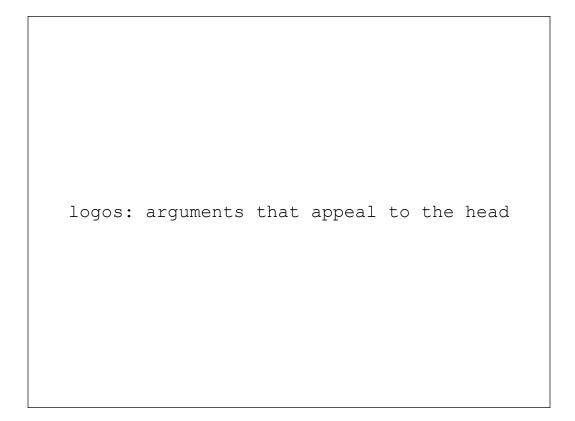
<u>Swimming the English Channel</u> was always her dream.

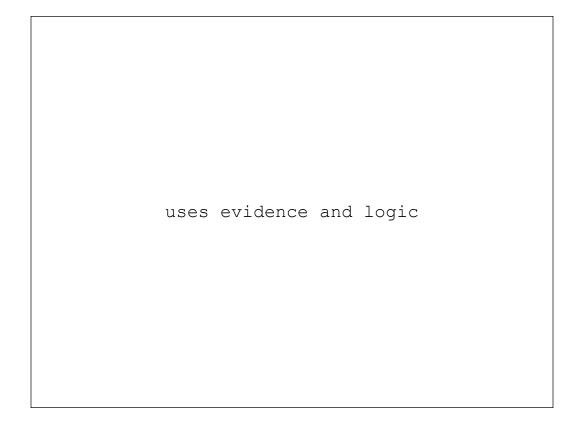
She always dreamed about <u>swimming the</u> <u>English Channel</u>.

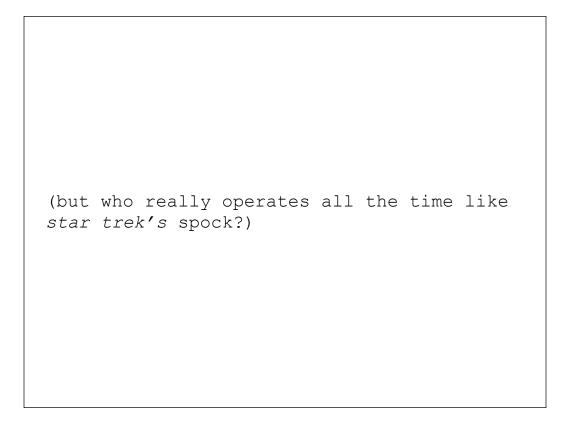
She accomplished <u>swimming the English</u> <u>Channel</u> in 2009.

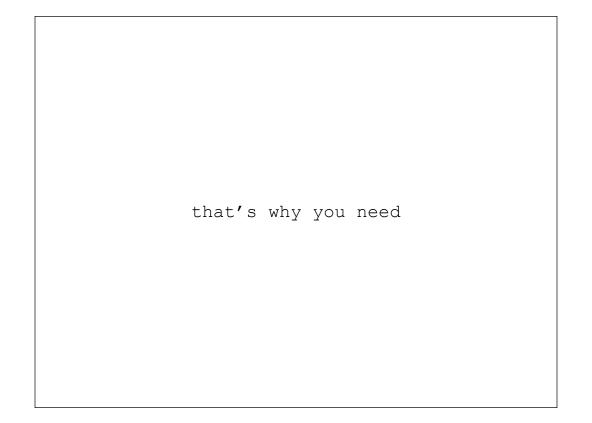


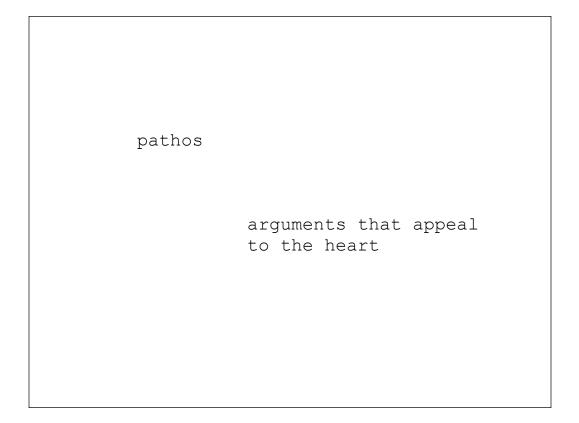


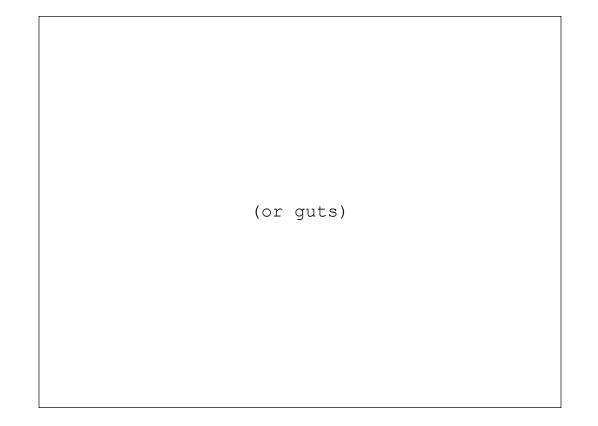


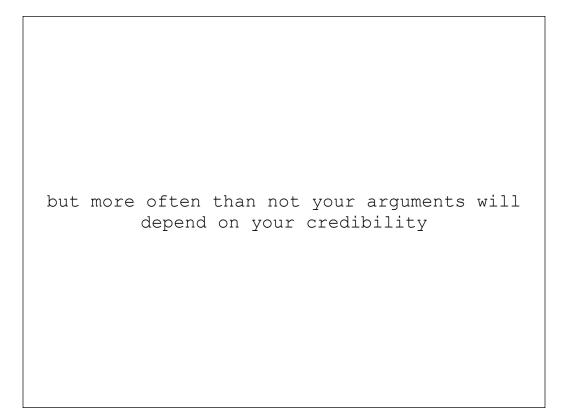


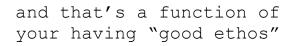




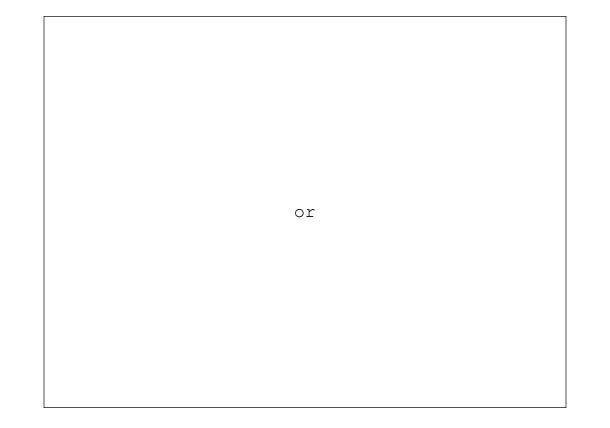


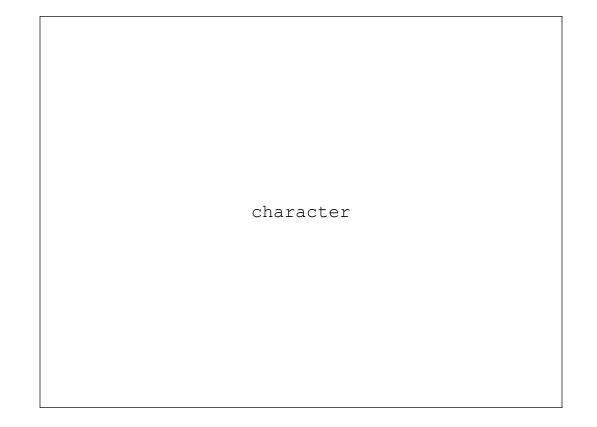


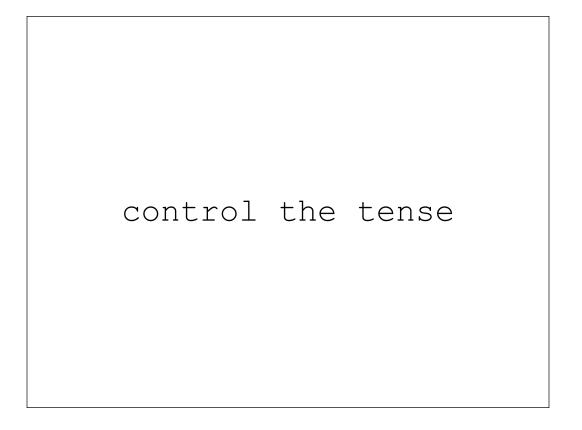


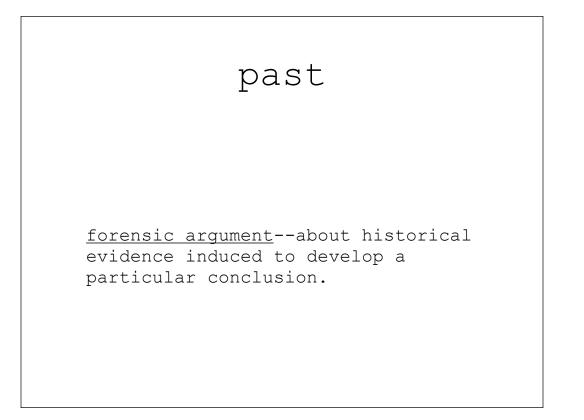


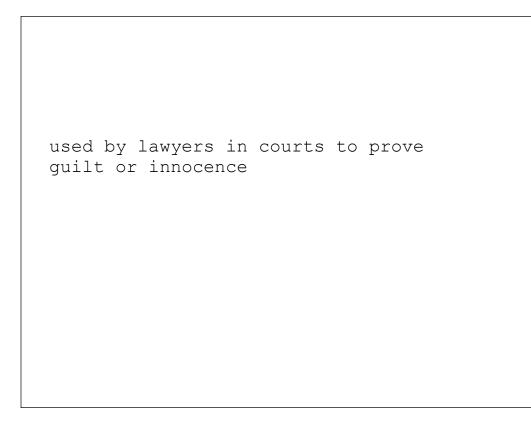




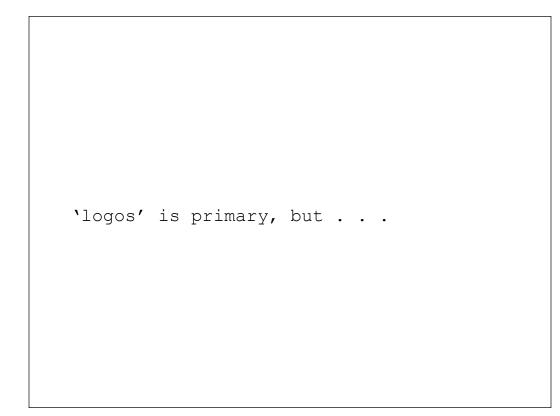








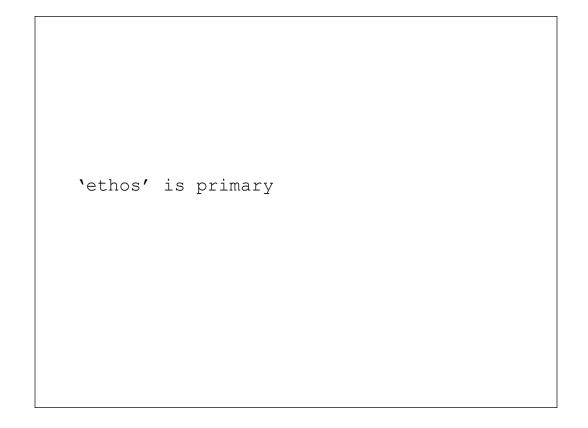
but really at the heart of all evidencebased arguments



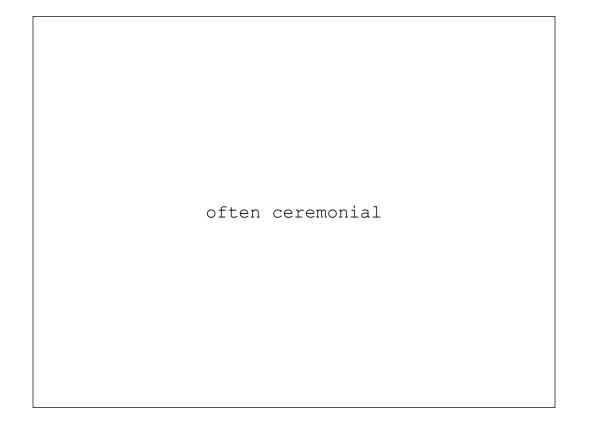
```
'pathos' can play a role:
"If the glove don't fit, you must
acquit."
```

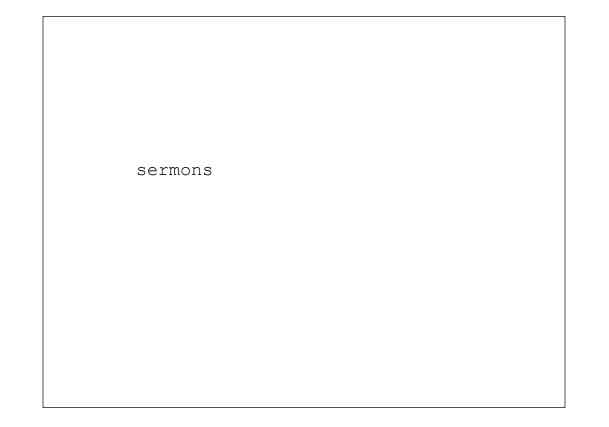
present

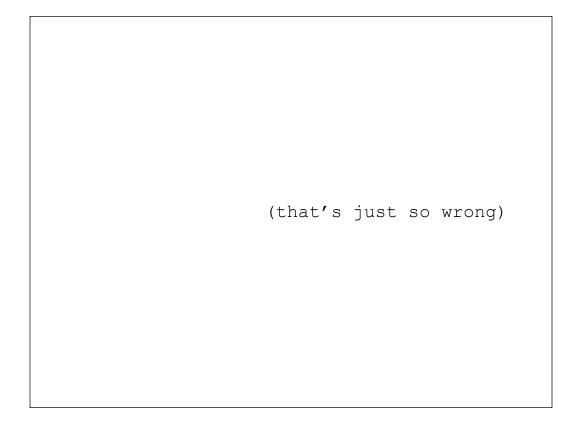
<u>demonstrative argument</u>-focuses on values and tribal identity: what we believe and value as a community.

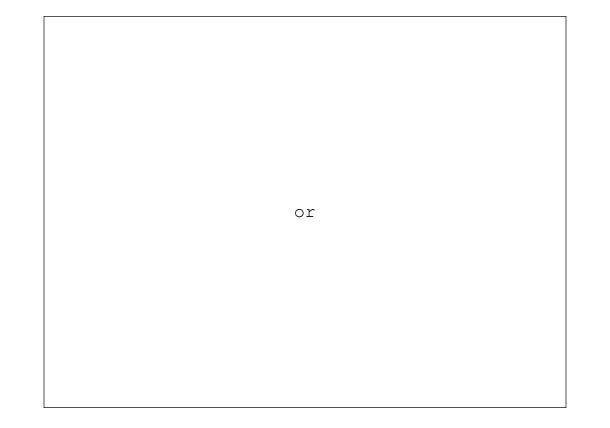


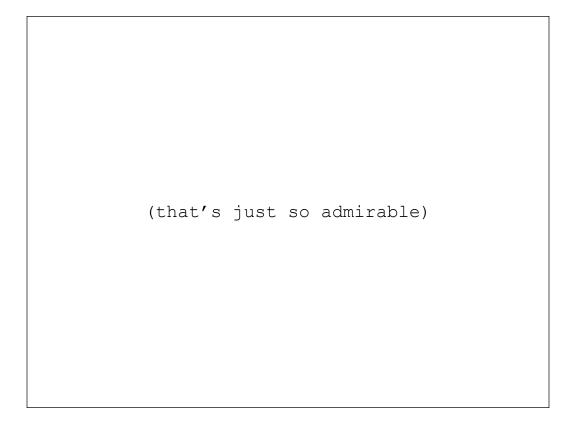


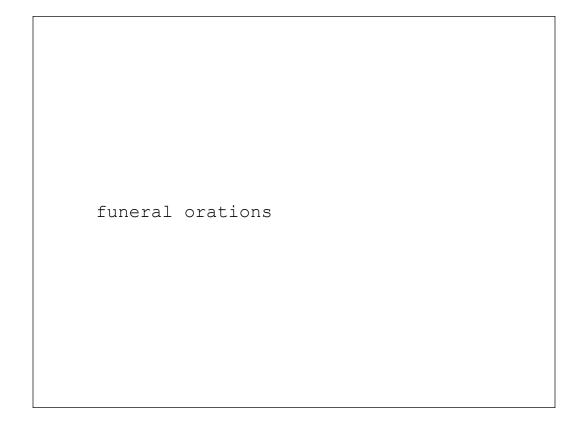


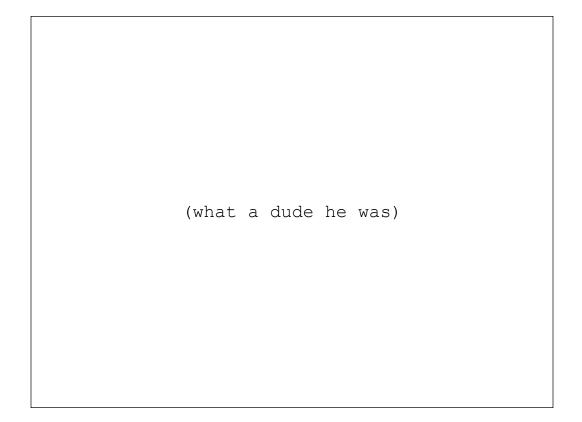


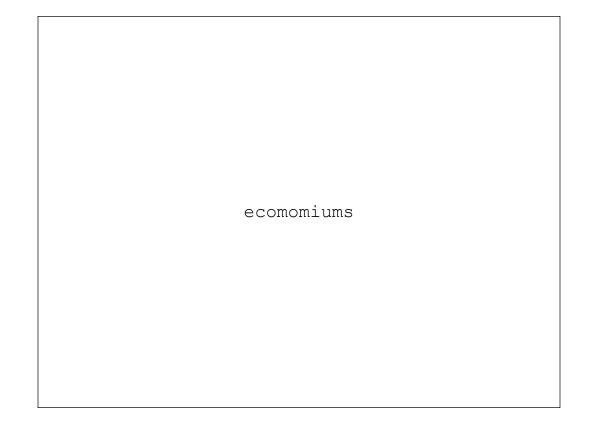


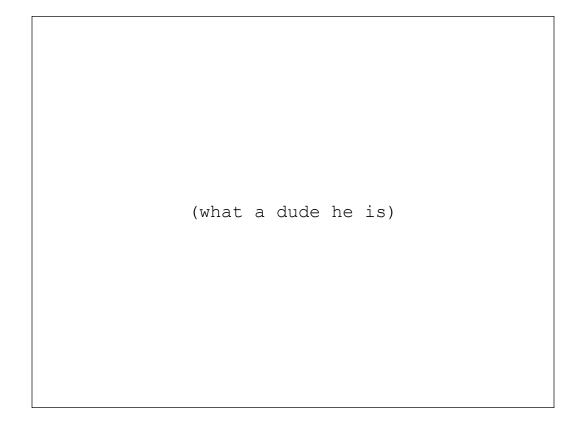


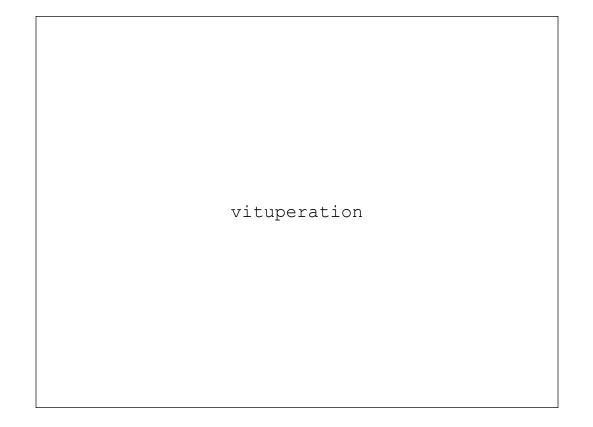


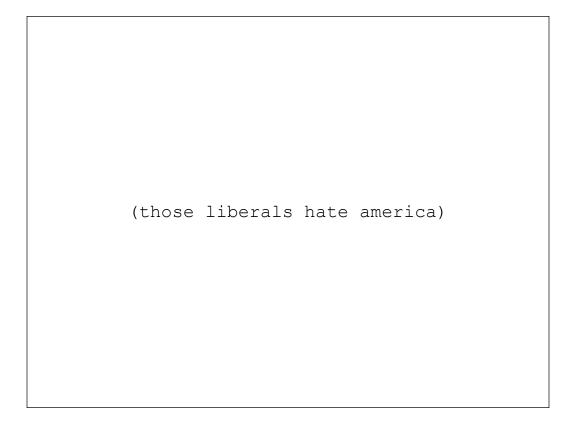


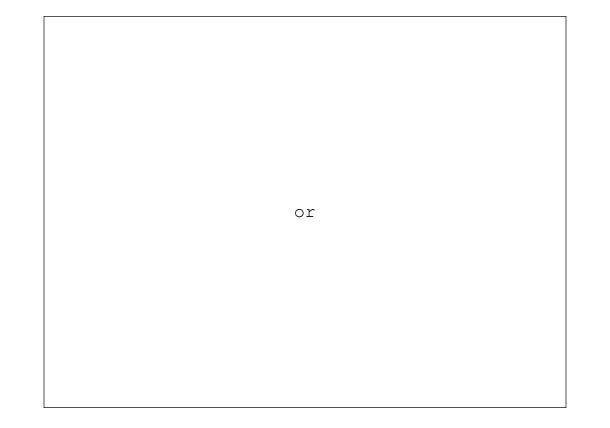


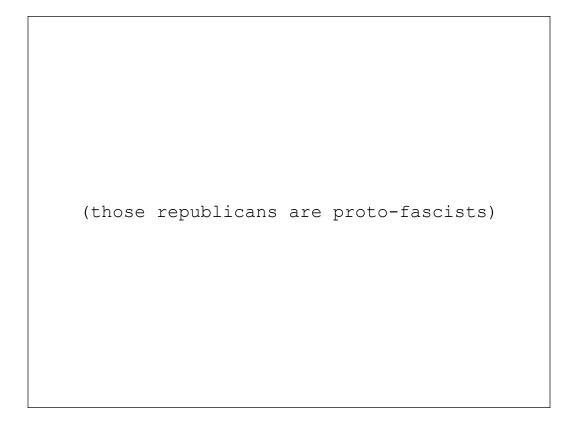


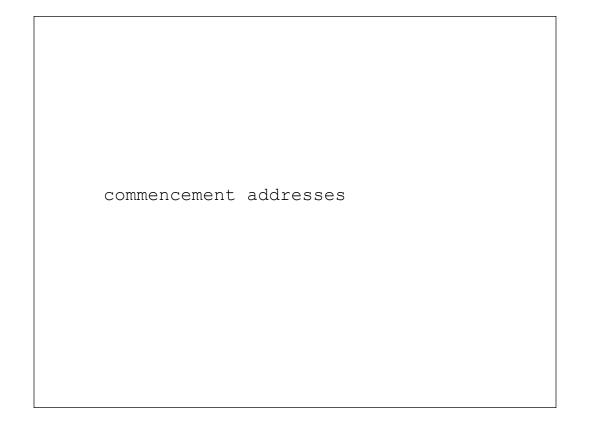


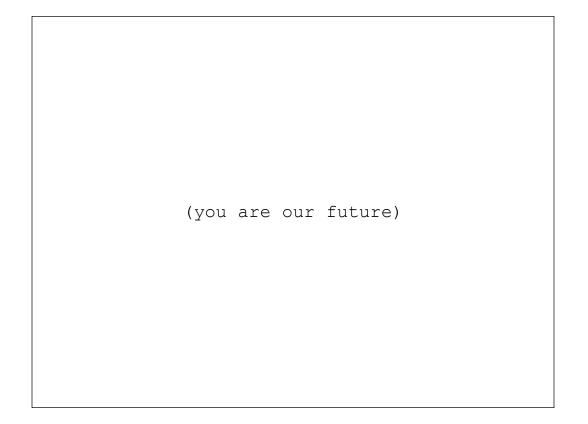


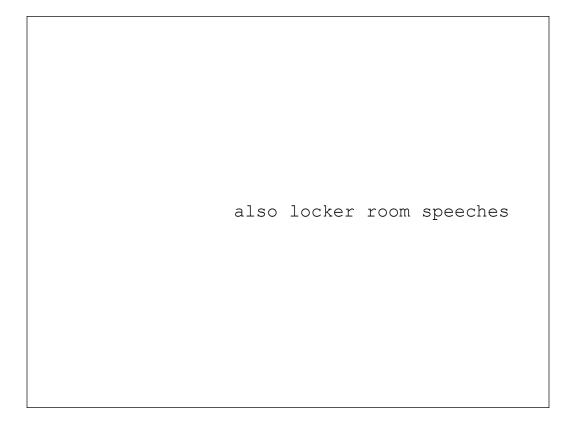


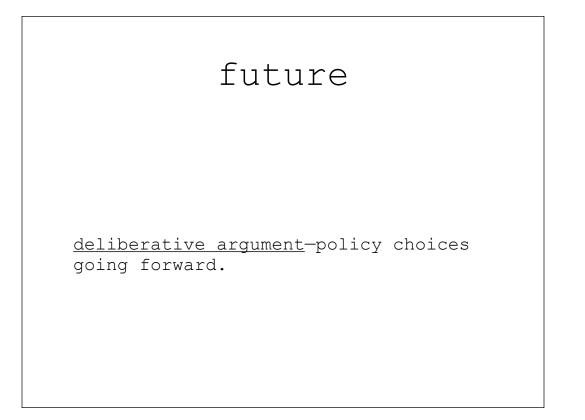




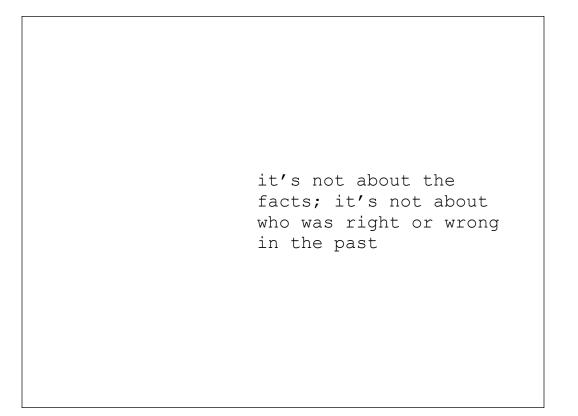


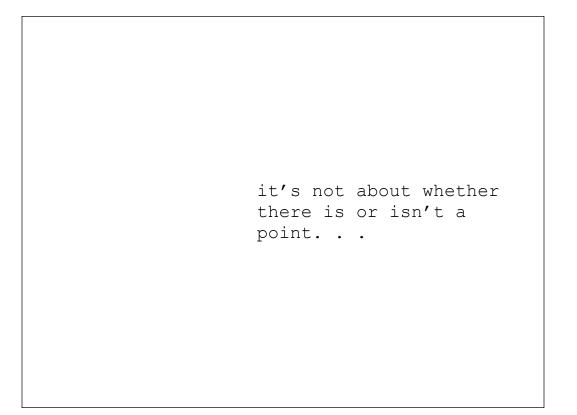


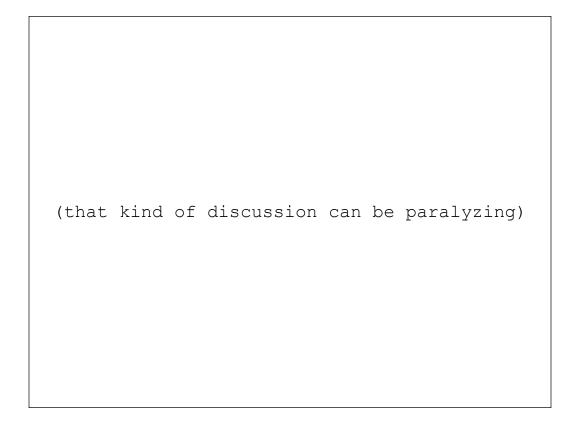


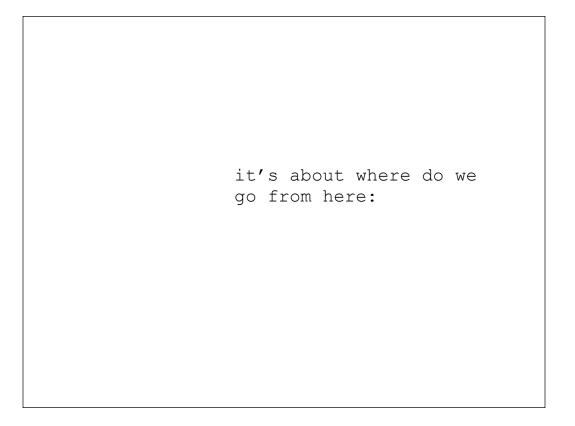


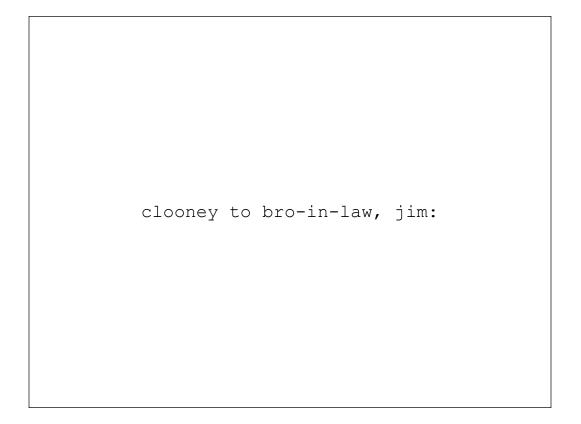
practical in its weighing possibilities: the key tool to get you 'unstuck' in blame game or values disputes.

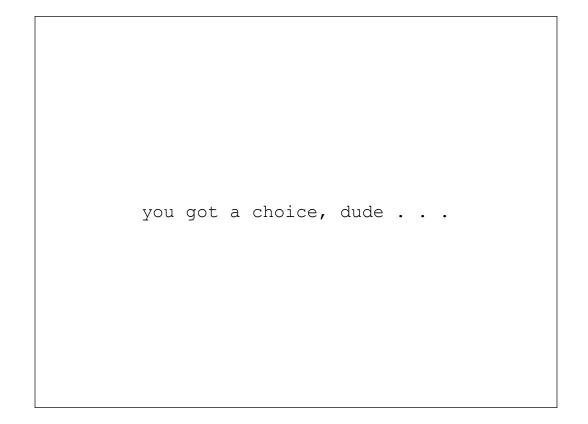






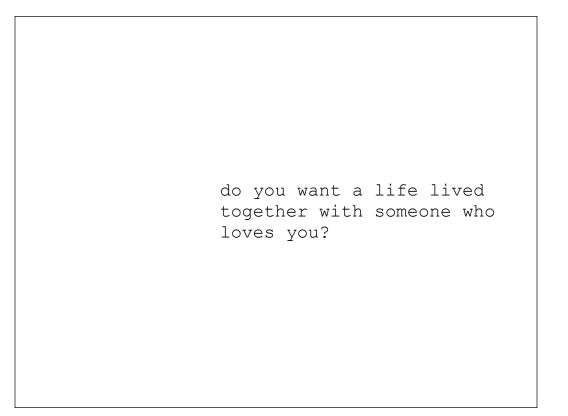


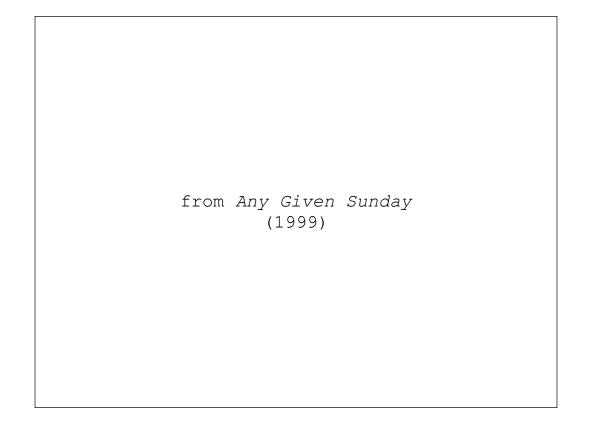


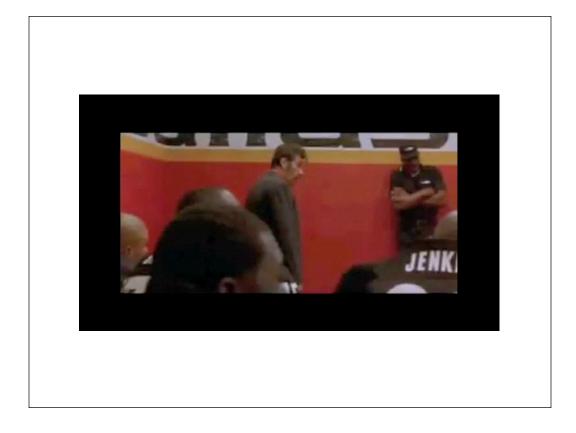


do you want to be lonely and bitter all your life?



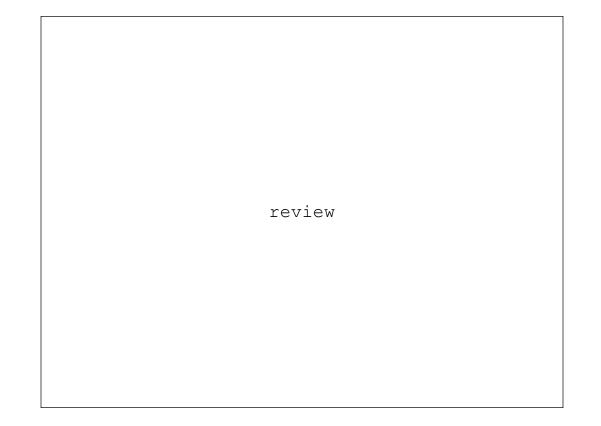












defining the issues

- what's coming at you that you have to deal with?
- what is in the situation that gives rise to the need to write?
- what is the fire that needs to be put out?

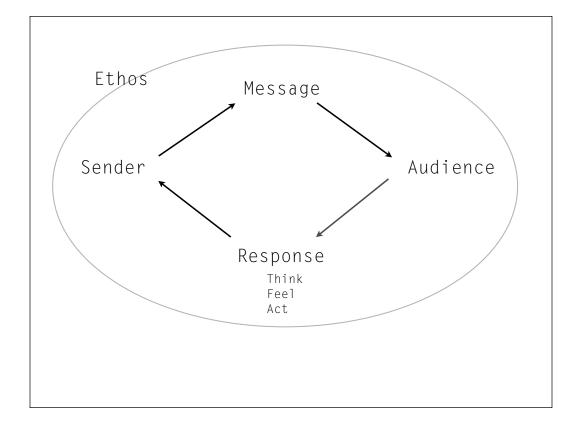
defining your audience

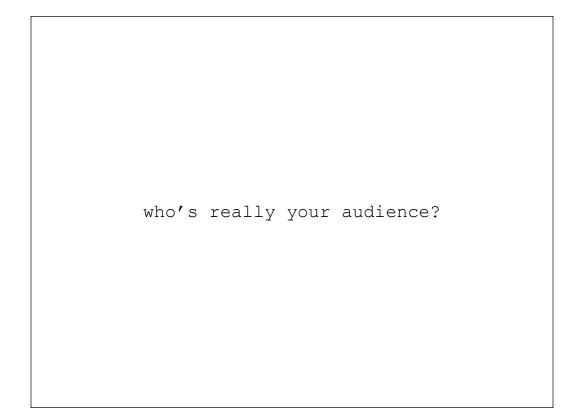
scope

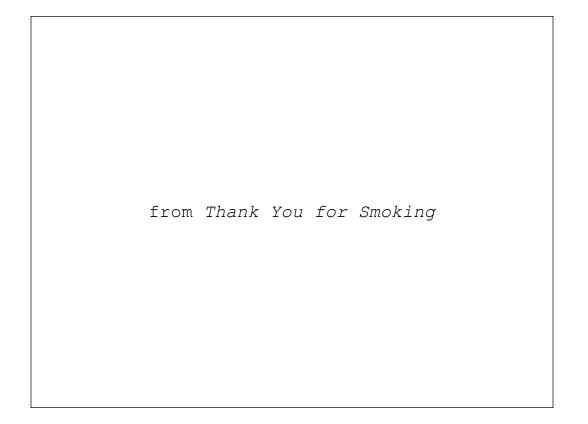
ethos

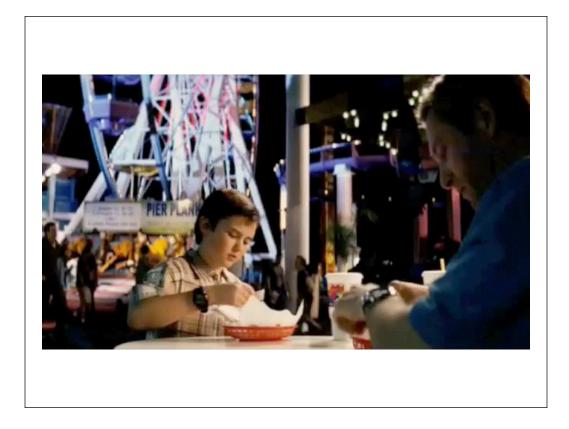
need

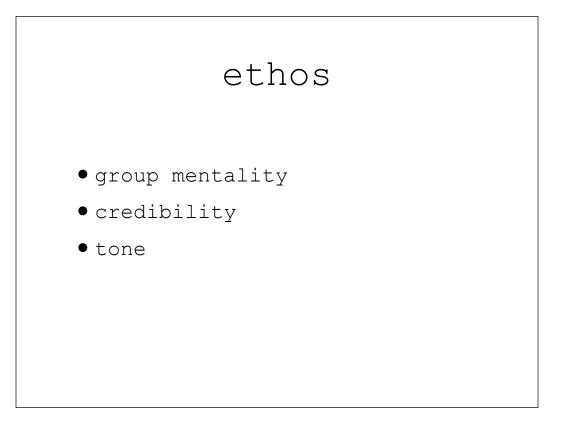
SCOPE • primary audience • secondary audience











defining the goal

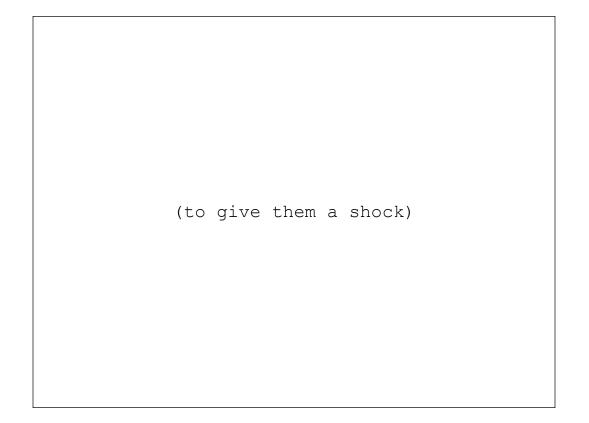
audience response on thinking, feeling, action levels

defining the goal

proactive vs. reactive

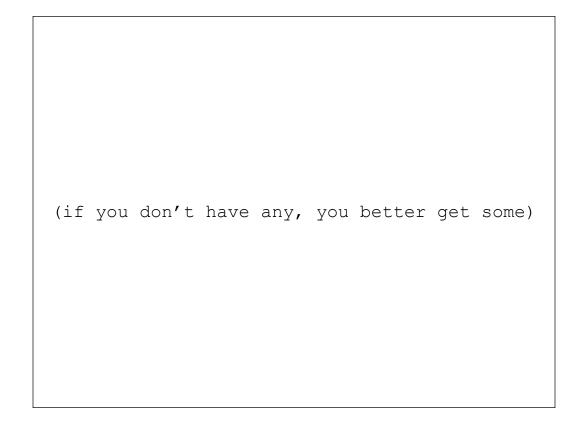
ethos

group mentality: work with accepted attitudes and behaviors



ethos

credibility: defines receptivity audience has to your message



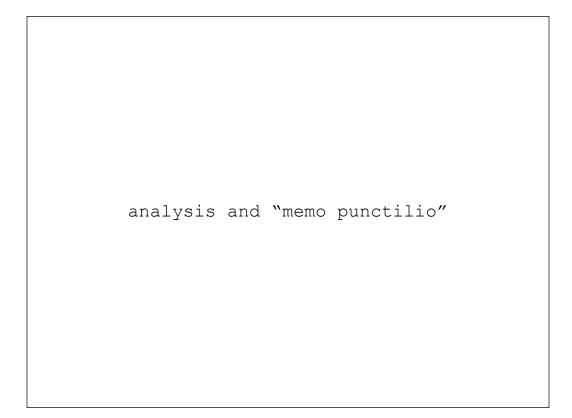
ethos

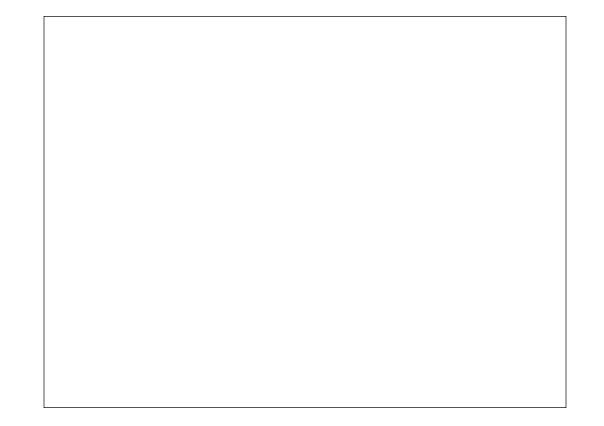
tone: defines your relationship to the audience

need

- why should your audience care?
- definition of "boring":

giving audience information that answers questions it doesn't have.



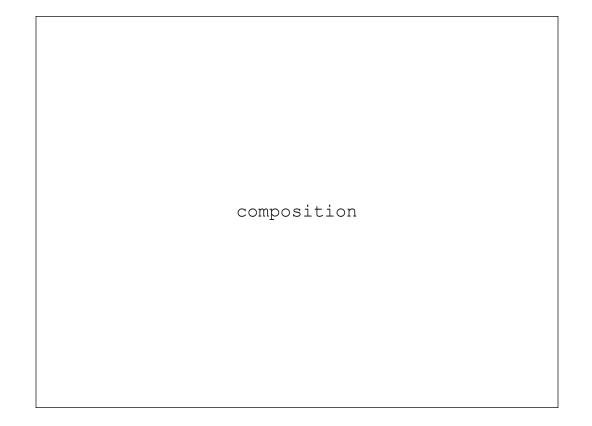


class 2.2

- clip of the day
- pto:verbs, part 1
- jh:ethos & leadership
- strategy & memo punctilio









I went back to New York for a presentation the I5th of this month and I found it to be very informative. The sponsor of my visit was a gentleman by the name of Vern Grouper. Vern is the manager of the data processing operation at headquarters; that is, their centralized data processing operation. They've got quite a bit of power out there. One of the things that they do encourage us to do is to utilize their capabilities, their services, and experiences to whatever extent that will be beneficial to us.

It would be my initial observation that although they have a tremendous amount of computing capability that computing capability is directed toward a business dimension very much different than that of our division. However, there are certain services that might be performed in our behalf by headquarters. For example, we could utilize the people such as Vern to come back and address our data-processing advisory group since I am planning on convening that group on a monthly basis. We could invite Vern to give us an overview of what's going on at headquarters and what type of services he might offer in a service bureau mode of operation.

Overall, the trip was time well spent. I had an opportunity to meet my counterparts, to observe a number of the implementations that have been made, both in hardware and in software, and to meet with some key players who we can call on to explore the approaches that were taken by Headquarters. Another important area that I think we could make immediate use for, especially in Lon Harman's area, is the following. There's a lady by the name of Linda V. Monroe. She is the head of the Information Center at headquarters. This lady has an information center and a data-retrieval capability that delves into patents, delves into technical data from various periodicals and she also researches on-going product lines. She subscribes to a number of data-service activities, people who continually scour the publications, periodicals for Lon Harman to visit with Linda and find out just how we might best utilize her services.

I. Opening:
1. Background statement about trip to New York headquarters .
2. Major finding that Vern Grouper has invited division to use HQ's
resources: computer capability and information services (How organized).
organizetti).
II. Body
A. Computing Capability.
 Finding that HQ has tremendous computing capability.
Finding that HQ's computing capability is used differently from
division's.
Recommendation that Grouper and data processing group get
together to find out how resources can be used.
B. Information Services.
1. Finding that Linda Monroe has data retrieval resources that can
be used.
2. Details about information services.
3. Recommendation that Monroe and Harman get together to find
out how these resources can be used.
C. Time well spent:
a. met counterparts
b. observed operations
c. initiated relationships
III. Close
Response Mechanism

2/14/06 To: George Kimball From: John Mason Subject: How we can use resources at Headquarters

I visited New York Headquarters September 15 to learn more about its capabilities. The dataprocessing manager, Vern Grouper, invited our division to use HQ's data processing and information services in any way we can.

Data Processing. Headquarters has a tremendous amount of computing capability. But because its data processing activities are very different from ours, we need to determine how we can match our needs to its capability.

I suggest that we invite Vern to meet with our data processing advisory group so it could explore with him in detail ways in which Headquarters could give us computer support.

Information Services. Another possibility would be to work with Linda Monroe, head of the Information Center at Headquarters. She has several resources available for our use, particularly:

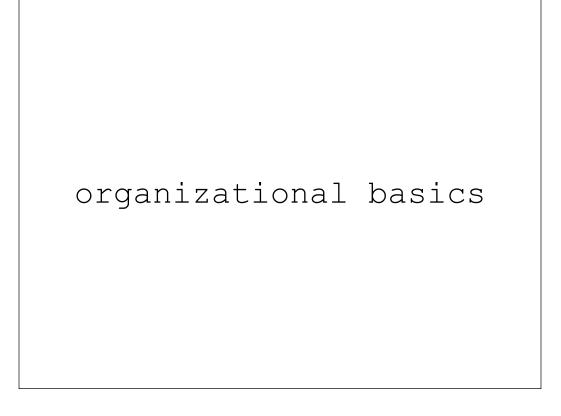
• data-retrieval capabilities that cover patents, technical data, and product lines.

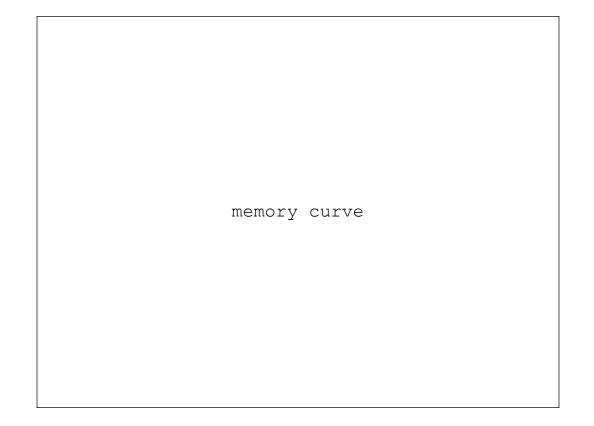
• subscriptions to a number of data-services that might be useful to us.

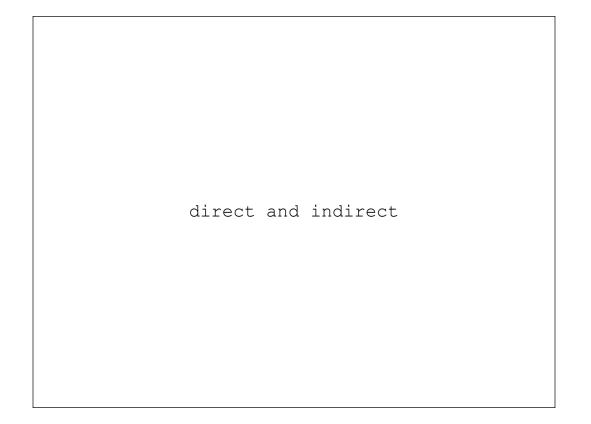
I suggest that Lon visit with Linda to find out how we can use her services.

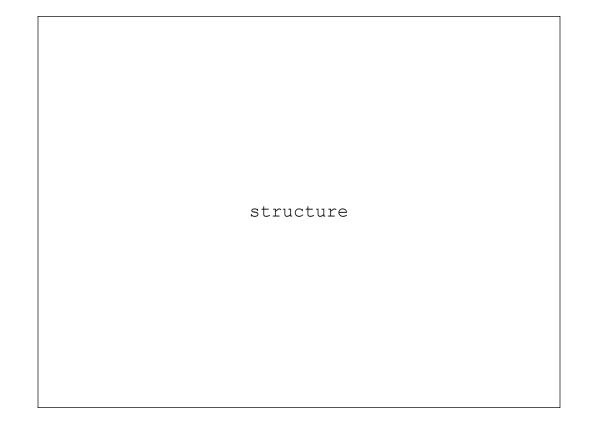
Evaluation. Overall the trip was time well spent. I had an opportunity to observe operations at Headquarters and to initiate relationships that can benefit us in the future.

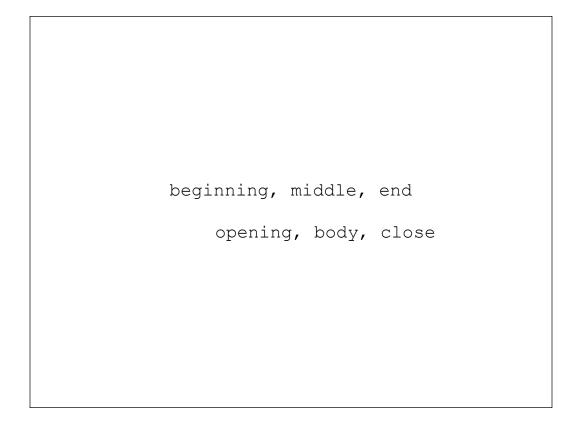
Let's get together today or tomorrow to discuss taking the next step with Vern Grouper and Linda Monroe.xt

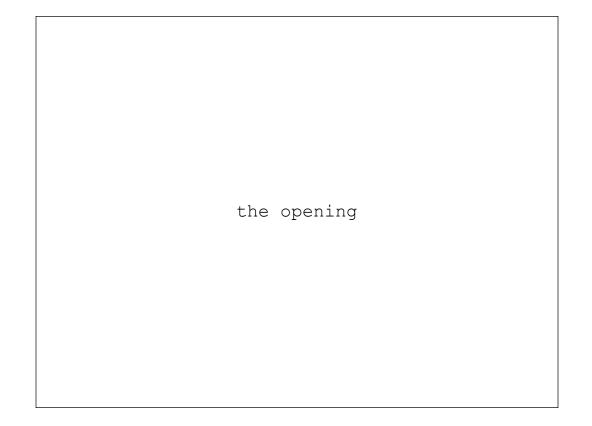


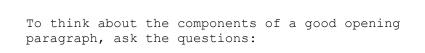








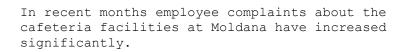




What exists? (background)

Why write? (purpose)

How organized? (preview)

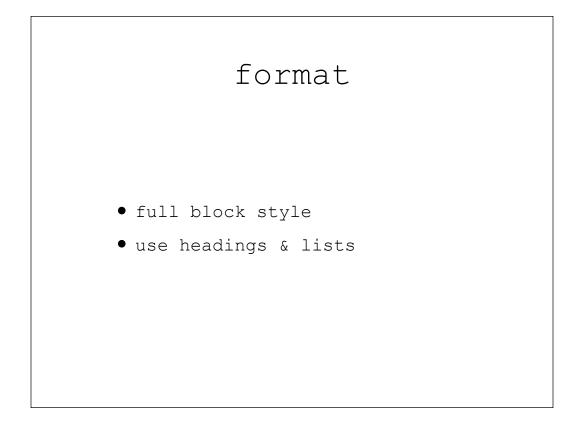


We are writing to you about the recommendations of the committee appointed to investigate the merit of these complaints.

This report will focus on the three areas employees most frequently complained about: lounge decor, menu variety, and lounge hours.

direct informative Strategy

Sequence	Objective	Tool
Opening	Set the table	Background Primary Objective Preview
Body	Deliver the Meal: Exposition	tables, charts, lists, figures
	Digest the Meal: Synthesis	Summary Conclusion Recommendation
Close	Next Step	Response Mechanism Secondary Objective



2/14/06 To: George Kimball From: John Mason Subject: How we can use resources at Headquarters

I visited New York Headquarters September 15 to learn more about its capabilities. The dataprocessing manager, Vern Grouper, invited our division to use HQ's data processing and information services in any way we can.

Data Processing. Headquarters has a tremendous amount of computing capability. But because its data processing activities are very different from ours, we need to determine how we can match our needs to its capability.

I suggest that we invite Vern to meet with our data processing advisory group so it could explore with him in detail ways in which Headquarters could give us computer support.

Information Services. Another possibility would be to work with Linda Monroe, head of the Information Center at Headquarters. She has several resources available for our use, particularly:

• data-retrieval capabilities that cover patents, technical data, and product lines.

• subscriptions to a number of data-services that might be useful to us.

I suggest that Lon visit with Linda to find out how we can use her services.

Evaluation. Overall the trip was time well spent. I had an opportunity to observe operations at Headquarters and to initiate relationships that can benefit us in the future.

Let's get together today or tomorrow to discuss taking the next step with Vern Grouper and Linda Monroe.

