#### Promotion to Full Professor

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Acknowledgements

John Kramlich and Mamidala Ramulu

### Goals of Presentation

How did I know I was ready?

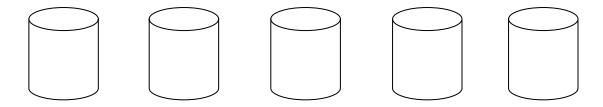
## How did I know I am ready?

#### **Disclaimers**

- This is difficult to know
- "Promotion to Full" is viewed as a difficult thing to do -- it is a recognition of leadership in academia
- Every one doesn't make it all the time
- Many paths hard to compare them
- Describe my own experience

## How did I know I am ready?

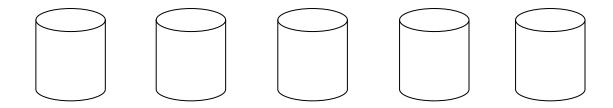
Identify the type and size of bins



These bins are normal activities in academia

# How did I know I am ready?

Identify the type and size of bins



#### Research

- Scholarship, Funding, Graduate Training

#### Teaching

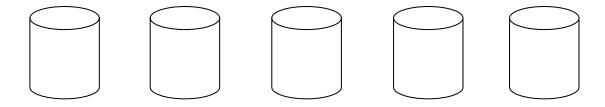
Undergrad courses, Graduate Courses, Undergrad Projects

#### Service

Local, State, National/International

#### **Problem?**

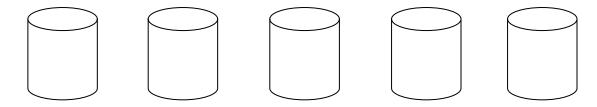
Identify the type and size of bins



- Data on size of bins
  - Hard to find
  - Hard to quantify

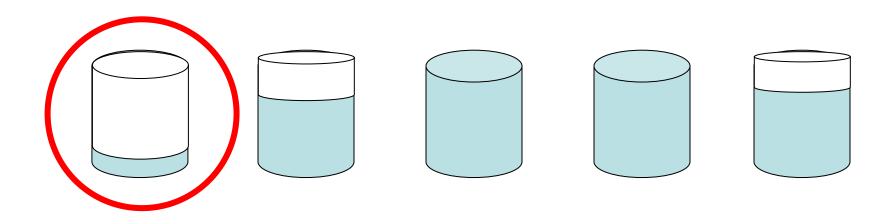
#### How to find Data?

Identify the type and size of bins



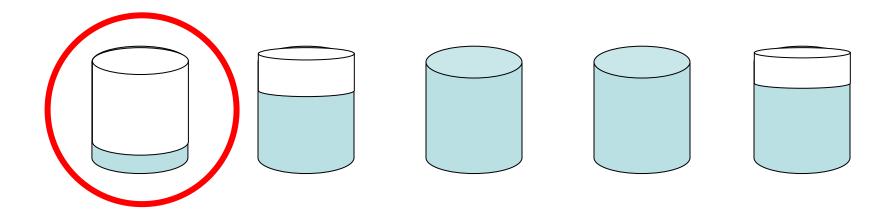
- Ask Several Senior Faculty in Department
- Sanitized summary of Previous Decisions

## Focus on Least-full Bin

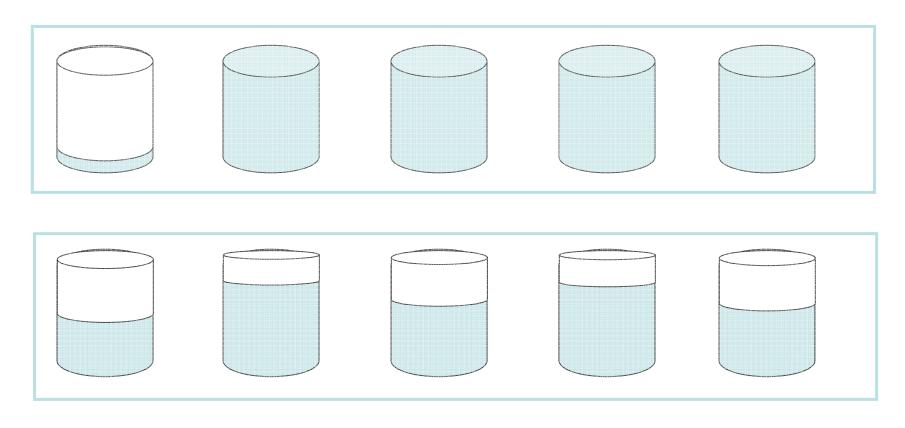


### **Focus on Least-full Bin**

- Promotion to full professor is not mandatory
- The process tends to focus on the bin that is the least full
- Hence, one should wait till one is ready

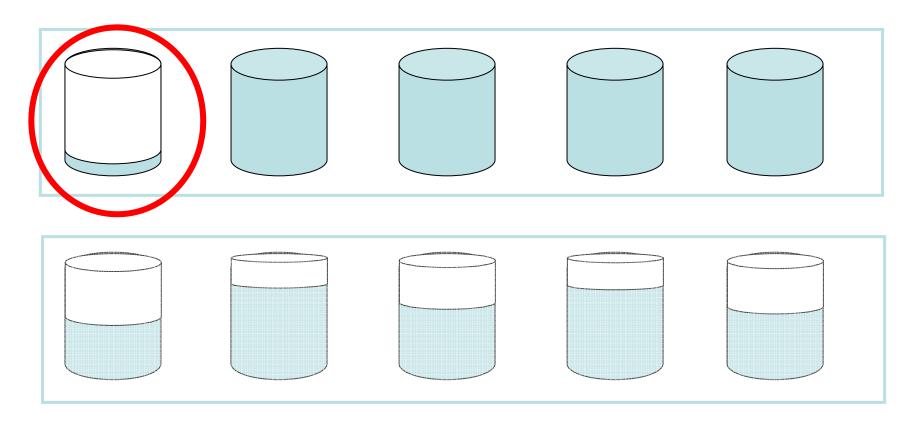


### Which Set is Better?



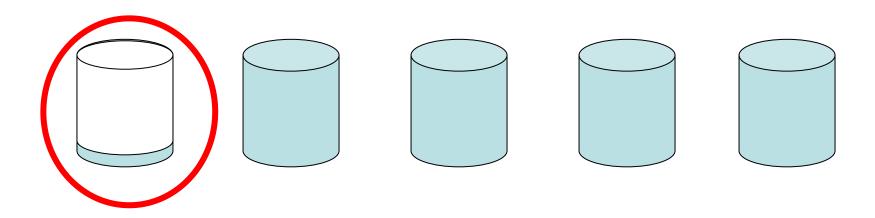
Hard to judge

## Near Empty Bin is a Problem



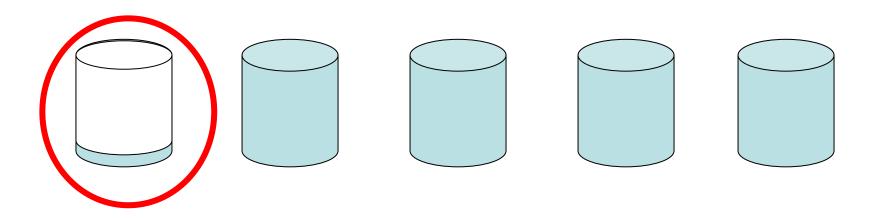
Which set is better is hard to judge?
But a near empty bin becomes a problem!

## Wait till one is Ready



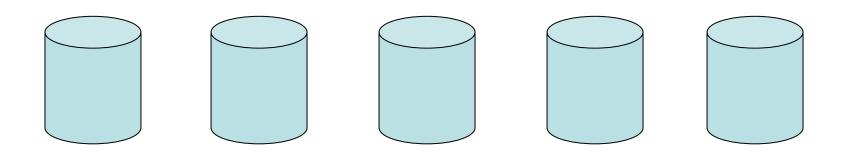
Going too Early: If it doesn't work then it means waiting for a couple more years Slow is Fast!

## What is the Perfect time to go?



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"Why didn't this person go last year?"

## When is one Ready?

- Show two things:
  - (1) Leadership
  - (2) Recognition

In each area: Teaching, Research, and Service

- Clarified in CV and Self-Advocacy Statement
  - Important to getting good external letters

# Self Advocacy Statement

- Asked, received, and incorporated advice from Senior Faculty
- Helpful to an external reviewer
  - Clarify fundamental contributions
  - Concise presentation of record in teaching/service/scholarship/funding

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- What is the Perfect External Letter?

"I do not have collaborative connections with Dr X ... but his/her work has had an impact in my work on ..."

# Recap: When is one Ready?

#### Perfect time

- "Why didn't this person go last year?"
- All bins are full

#### Perfect External Letter

- "I do not have collaborative connections with Dr X ... but his/her work has had an impact in my work on ..."
- Leadership and Recognition

## Summary

- Important to fill all the bins focus tends to be on the least full bin.
- Going too early can be problematic and cause more delay. Slow is fast!
- Advice from Senior Faculty is invaluable.